

Village: Town Center
 Fiscal Year: 2021
 Date Prepared:

BOARD APPROVED OPERATING BUDGET

	Budget	Budget	Estimate	Budget Variance		Current Year Est vs.	
	2021	2020	2020	2020	tc 2021	Next Year Budget	%
				\$	%	\$	%
REVENUES							
1 CA Annual Charge Share	365,877	324,881	0	40,997	13%	365,877	#DIV/0!
A. CA Base Annual Charge Share	295,484	284,282					
B. CA Medical Reimbursement	58,390	38,784					
C. Other CA Reimbursement	2,000	1,815					
D. Payment to CA for excess cash reserves	10,003						
2 Lease & Rental	222,600	210,100	0	12,500	6%	222,600	#DIV/0!
A. Room Rentals	201,000	188,500					
B. Leases	21,600	21,600					
C. Retained Deposits							
3 Tuition & Enrollment	100	9,900	0	(9,800)	-99%	100	#DIV/0!
A. Classes	100	2,400					
B. Camps	0	7,500					
C. Other	0						
4 Interest	2,000	480		1,520	317%	2,000	#DIV/0!
5 Special Events	24,000	27,525		(3,525)	-13%	24,000	#DIV/0!
6 Fees	0	0	0	0	#DIV/0!	0	#DIV/0!
A. Copier	0						
B. Late Fees	0						
C. Postage	0						
D. Notary	0						
E. Other	0						
7 Miscellaneous	7,900	7,500	0	400	5%	7,900	#DIV/0!
A. Sales	0	900					
B. Newsletter Ads	2,400	2,400					
C. Catering/Food Service	3,500	1,200					
D. Other	2,000	3,000					
8 Gain/loss on Disposal of Asset	0	0		0	#DIV/0!	0	#DIV/0!
Total Income	622,477	580,386	0	42,092	7%	622,477	#DIV/0!

Check (Next year income minus current year income minus total variance)... should = 0 0 0

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	Budget	Budget	Estimate	Budget Variance		Current Year Est vs.	
	2021	2020	2020	2020	tc 2021	Next Year Budget	%
				\$	%	\$	%
EXPENSES							
9 Staff Salaries	324,000	310,000		14,000	5%	324,000	#DIV/0!
10 Janitorial Wages	20,000	19,800		200	1%	20,000	#DIV/0!
11 Contract Labor	0	0		0	#DIV/0!	0	#DIV/0!
12 Payroll Benefits	64,000	60,405		3,595	6%	64,000	#DIV/0!
13 Payroll Taxes	27,000	26,384		616	2%	27,000	#DIV/0!
14 Janitorial Expense	32,100	14,550	0	17,550	121%	32,100	#DIV/0!
A. Cleaning Service	26,000	8,000					
B. Setup & Breakdown	0	0					
C. Floors, Carpets and Windows	4,000	4,350					
D. Supplies	2,100	2,200					
15 Fees	24,300	22,500	0	1,800	8%	24,300	#DIV/0!
A. Accounting	21,000	20,000					
B. Legal	300	300					
C. Performance	0	0					
D. Audit	0	0					
E. Web	1,000	600					
F. Other	2,000	1,600					
16 Operating Expenses	12,700	9,650	0	3,050	32%	12,700	#DIV/0!
A. Office Supplies	3,000	3,350					
B. Program Supplies	0	0					
C. Cost of Goods Sold	0	0					
D. Postage	200	1,200					
E. Staff Development	3,500	2,300					
F. Catering/Food Service	2,500	1,100					
G. Other	3,500	1,700					
17 Business Expenses	1,700	2,250	0	(550)	-24%	1,700	#DIV/0!
A. Mileage	800	1,100					
B. Food (Business Meals)	700	950					
C. Other	200	200					
18 Insurance	10,000	14,000		(4,000)	-29%	10,000	#DIV/0!
19 Advertising	20,000	17,000		3,000	18%	20,000	#DIV/0!
20 Newsletter	24,000	20,000		4,000	20%	24,000	#DIV/0!
21 Other Printing	600	600		0	0%	600	#DIV/0!
22 Donations/Contributions	3,000	1,900		1,100	58%	3,000	#DIV/0!
23 Special Events	9,000	10,300		(1,300)	-13%	9,000	#DIV/0!
24 Taxes	700	700		0	0%	700	#DIV/0!
25 Utilities	25,000	24,800	0	200	1%	25,000	#DIV/0!
A. Gas & Electric	17,000	16,800					
B. Water & Sewer	3,800	3,700					
C. Telephone	4,200	4,300					
26 Repairs & Maintenance	13,700	13,700	0	0	0%	13,700	#DIV/0!
A. Building	11,000	11,000					
B. Equipment	2,000	2,000					
C. Rental	0	0					
D. Vandalism	0	0					
E. Other	700	700					
27 Furniture & Fixtures	7,500	7,500		0	0%	7,500	#DIV/0!
28 Total Expenses Before Depreciation	619,300	576,039	0	43,261	8%	619,300	#DIV/0!
29 Depreciation	2,236	2,760		(524)	-19%	2,236	#DIV/0!
30 Total Expenses	621,536	578,799	0	42,737	7%	621,536	#DIV/0!
Increase/(Decrease) in Unrestricted Net Assets	941	1,587	0	(645)	-41%	941	#DIV/0!